

#### ACKNOWLEDGEMENT OF COUNTRY

We acknowledge we live and work on the lands of the Wadawurrung people. We pay respects to their elders, past, present and emerging. We acknowledge there is no treaty and that this is stolen land.

We are friends of LGBTQIA+ and Indigenous peoples. We recognise the discrimination people from these groups have suffered. We advocate for the inclusion and advancement of all identities in our company and in society.

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Cover Image: Jorge Serra

Back to Back's iconic status is firmly grounded in a refusal to court the iconic. But it is in this defiant refusal that their iconic status arguably lies. In giving the International Ibsen Award to Back to Back Theatre, the Committee recognises the global importance of a body of work in motion that has imaginatively foregrounded the politics of representation, articulated a politics of space, recognised the importance of robust, intelligent storytelling, and celebrated the plurality of theatre-making.

<sup>—</sup> INTERNATIONAL IBSEN AWARD COMMITTEE STATEMENT

#### FROM THE CHAIR

Friends of Back to Back Theatre,

As I conclude my first full year as the Chair of our Board, I reflect proudly on all that the company has achieved in this period. We entered the year with a hint of trepidation: the turbulence of years prior fresh in our memory, only to have 2022 become a truly historic year for Back to Back Theatre.

It commenced with the international premiere of SHADOW at the prestigious South by South West Festival in Texas, where the film began its successful foray into the film-sphere winning the Audience Choice Award in its category. The film then catapulted into an additional 12 appearances throughout America, Europe, Asia and Australia. Its original stage iteration, THE SHADOW WHOSE PREY THE HUNTER BECOMES also continued to wow audiences across 13 local and international seasons, and we remounted GANESH VERSUS THE THIRD REICH for performances in Oslo, Norway.

We created major new screen works with FIRST RESPONDERS and WHATEVER SCARES YOU, which premiered on ABC and SBS respectively, and we continued to collaborate extensively with groups throughout Australia and the world, bringing to fruition no less than four new RADIAL projects, a SINGLE CHANNEL VIDEO season as part of RISING Festival, two CAMP weekends and a new DEMOCRATIC SET in the United Kingdom.

On the ground in Geelong, our creative think tank THEATRE OF SPEED continued to bring their year round creativity to light, culminating in a wondrous immersive installation DREAMS FEEL REAL WHEN YOU'RE IN THEM, while between international trips the ensemble continued to develop each of their creative-led explorations of BRITNEY (Simon), SCOTT GETS ANGRY (Scott), ELEPHANT (Sarah) and THE THEATRE OF DARK MEANS (Mark), while collectively working with our Artistic Associates and a series of guest collaborators on what is slated to be our next major new work MULTIPLE BAD THINGS.

We welcomed new Board members Anthea Williams and Shari Sebbens, who we are privileged and delighted to welcome to the fold. We also farewell board member Callum Morton who we thank for his faithful service over many years, and Breanna Deleo who decided to step down from her position in the ensemble but continues on with the company in THEATRE OF SPEED and in other projects.

Amongst this slew of this activity, the company was honoured and humbled to receive the world's biggest theatre prize, the INTERNATIONAL IBSEN AWARD from the Norwegian Ministry of Culture, a testament to the 30 years of fearless theatre–making by this extraordinary company.

I extend my heartfelt thanks as ever to the ensemble, Board, staff, collaborators, donors, funders, audience members, family and friends of Back to Back Theatre, for their unwavering support and tireless work throughout what was a truly marvellous 2022.

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...the company was honoured and humbled to receive the world's biggest theatre prize, the INTERNATIONAL IBSEN AWARD from the Norwegian Ministry of Culture, a testament to the 30 years of fearless theatre-making by this extraordinary company.

Image: Jorge Serra

Katrina Sedgwick OAM CHAIR

#### FROM THE ENSEMBLE AND CO-CEOS

"I have achieved so much being involved with this company, and I can see this extending into the future."

- Sarah Mainwaring, Ensemble Member

"I loved all the shows I've been in, but if I had to choose a favourite, it's probably SHADOW. SMO is second favourite. If you wanna come, see our shows, do. If you don't, don't bother coming. Enjoy the show."

- Simon Laherty, Ensemble Member

"Back to Back Theatre has a way of saying 'Get stuffed. I'm going to do this our way. We are not going to do a conventional theatre show, but our own stories from our own experiences.""

- Scott Price, Ensemble Member

"I am Mark Deans, of Corio... [cue fart gag]."

- Mark Deans, Ensemble Member

Working at Back to Back has always felt like we get to make art without a sovereign, without a master ruling over us, without a parent checking in, without experts telling us what we should or shouldn't do. Back to Back has always had capacity for creative opportunity.

The theatre we make comes from the theatre we make. We want to acknowledge the artists who started Back to Back Theatre in the mid 1980s and all the ensemble members. collaborators, staff, executive producers, artistic directors and board members that have worked with us throughout our history.

It takes a community of artists to feed a company. Back to Back would not be as rich without the ongoing contribution of guest actors, choreographers, devisors, directors, composers, dramaturgs and designers.

- Bruce Gladwin, Artistic Director & Co-CEO
- Tim Stitz, Executive Producer & Co-CEO

"The theatre we make comes from the theatre we make."

Image: Jorge Serra

# Sometimes just existing can seed inspiration.



#### **BACK TO BACK THEATRE**

# ORGANISATIONAL PURPOSE

Back to Back Theatre develops new forms of contemporary performance created by artists with disabilities, giving voice to social, political and economic issues that speak to all people.



#### **ARTISTIC VISION**

Back to Back Theatre proposes work for the near future. Our artistic vision extends our momentum, maturity and ambition to make theatre of global significance that cannot yet be imagined. We seek to create a national and international artistic legacy by provoking genuine cultural and social change, re-defining possibility in theatrical practice, and thus, in society.

#### **GOALS 2020 - 2024**

#### 1. GREAT ART

Create an exceptional and unexpected body of work in professional, community and educational contexts that challenges artistic, social and political convention

#### 2. IMPACT, ADVOCACY & LEADERSHIP

Effect positive social change via audacious artistic practice and sectoral leadership

#### 3. AUDIENCE & ENGAGEMENT

With our actors as the voice and public face of the company, strengthen audience relationships locally, nationally and internationally

#### 4. ORGANISATIONAL STRENGTH

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Build organisational sustainability via a culture of acuity and clarity in strategic partnership with others

#### We will

- Continue to expand the number of artists with and without disabilities with whom we work
- Expand our work across multiple artforms, with an increased emphasis on Screen and Digital Projects to capitalise on increased distribution and reach
- Continue to invest in multiple creative developments led by our professional ensemble of artists with disabilities
- Continue to tour nationally and internationally with our works in repertoire, touring residencies and future works
- Collaborate with community members and young people to create work of exceptional calibre via the delivery and expansion of our Community & Education Program
- Enhance visibility and connections in the community
- Continue to build a sustainable business model and pursue excellence in governance and management to meet current and future growth

#### ARTISTIC SUCCESS: WAYS OF MEASURING ARTISTIC VIBRANCY

We acknowledge that our curiosity never comes with a guarantee. We seek feedback from others in an attempt to bring attention to our inattention. We expect artistic success to be reflected in an increase in new relationships and dialogue between the company and our major stakeholders, especially community members and audiences.

Our artists share an inherent respect for the value of the audience as the vital ingredient of what constitutes 'theatre'. Our upper marker of success is their satisfaction, a consideration in all aspects of our work. Assessment of approval manifests in attendance and in further interest from the representatives of future audiences, in the form of presenters and festivals.

We value critical feedback in the form of reviews and give them due consideration, acknowledging that not everyone will like what we do.

Our work is frequently reflected back to us in the form of unsolicited responses via social media and online. These commentaries regularly articulate an emotive response rather than an intellectual assessment. It's a gratifying experience for our artists when audience members claim emotional ownership and feel the work spoke personally to them.

"Their work is first and foremost a matter of being a person and after that a matter of action — the agency of doing, of making, of sharing, of taking responsibility. A poetics of action that has had far-reaching consequences on the lives of the performers, the company and the audiences who encounter the work."

— INTERNATIONAL IBSEN AWARD COMMITTEE STATEMENT

# THE SHADOW WHOSE PREY THE HUNTER BECOMES

Weaving a narrative through human rights, sexual politics, and the projected dominance of artificial intelligence, THE SHADOW WHOSE PREY THE HUNTER BECOMES is a sly theatrical revelation inspired by mistakes, mis-readings, mis-leadings and misunderstanding. This work reminds us that none of us are self-sufficient and all of us are responsible.

After its world premiere in 2019, the January 2020 North American tour of THE SHADOW WHOSE PREY THE HUNTER BECOMES marked what would be the first and final leg of its otherwise intended world premiere season, so when the world re-opened its doors in 2022, we hit the ground running.

2022 saw a triumphant return to national and international stages, the work travelling to 13 cities across Australia, Austria, Belgium, Germany, the Netherlands, Switzerland, Norway and the United Kingdom, reaching over 8,000 audience members around the world. A monumental year.

On the opening morning of the performance at Monash University, we were struck by a COVID-19 encounter, which put those performances and the subsequent European tour in jeopardy. Chris Hansen however stepped flawlessly into the role and performed via in-ear prompts without ever having seen the show.

Authors: Mark Deans, Michael Chan, Bruce Gladwin, Simon Laherty, Sarah Mainwaring, Scott Price, Sonia Teuben

Director: Bruce Gladwin

Performers: Chris Hansen, Simon Laherty,

Sarah Mainwaring, Scott Price

Composition: Luke Howard Trio — Daniel Farrugia, Luke Howard, Jonathon Zion Costume Design: Shio Otani

Al Voiceover: Belinda McClory Script Consultant: Melissa Reeves Lighting Design: Andrew Livingston,

bluebottle

Screen Design: Rhian Hinkley, lowercase Sound Design: Lachlan Carrick Creative Development: Michael Chan, Mark Cuthbertson, Mark Deans, Rhian Hinkley, Bruce Gladwin, Simon Laherty, Pippin Latham, Andrew Livingston, Sarah Mainwaring, Victoria Marshall, Scott Price, Brian Tilley, Sonia Teuben

Touring Directors: Daniel Schlusser, Tamara Searle

Sound Engineer: Thomas "Soup" Campbell Touring Sound Engineers: Paul Hitchens,

Damien Lines, Marco Cher-Gibard Stage Manager: Alana Hoggart

Production Manager: Bao Ngouansavanh Company Manager: Erin Watson

Touring Company Managers: Kirstin Honey,

Erin Watson

Touring Producers: Margaret Bourke, Natasha Phillips, Pippa Wright Senior Producer: Tanya Bennett Executive Producer: Tim Stitz Understudies: Ben Oakes, Francesca Neri,

Frin Pocervina

"This is a complex, considered and enormously funny production, articulated with clarity and flair...complicated ideas are eloquently expressed through the crafted script and exquisitely paced performances."

— EVERYTHING THEATRE, UK



#### **PERFORMANCES**

Canberra Theatre Centre, Canberra, Australia

Monash Performing Arts Centre, Clayton, Australia

Kunstenfestivaldesarts, Brussels, Belgium

The Wiener Festwochen, Vienna, Austria

Kampnagel Sommerfestival, Hamburg, Germany

Noorderzon Festival of Performing Arts and Society, Groningen, Netherlands

Zürcher Theater Spektakel, Zurich, Switzerland

Theaterfestival Basel, Basel, Switzerland

La Batie Festival de Genène, Geneva, Switzerland

National Theatre of Norway, Oslo, Norway

Battersea Arts Centre, London, UK

Attenborough Centre for Creative Arts, Brighton, UK

Leeds Playhouse and Transform, Leeds, UK

Image: Jeff Busby

#### **GANESH VERSUS THE THIRD REICH**

Rita Halabarec and Sonia Teuben set us off on the narrative journey. Rita spent nine months drawing Ganesh, in blue biro on reams on white paper, while Sonia birthed a terrifying Neo Nazi skinhead in the rehearsal room. In 2008 GANESH VERSUS THE THIRD REICH, the fantastical journey of the elephant headed Hindu God travelling from India to Germany to reclaim the swastika from the Nazis, was conceived.

The GANESH VERSUS THE THIRD REICH touring party joined the company in Oslo to present this essential work as part of our acceptance of the International Ibsen Award, its first international performance since 2016, and joining THE SHADOW WHOSE PREY THE HUNTER BECOMES as the first ever performances of the company's work in Norway.

Devisors: Mark Deans, Marcia Ferguson, Bruce Gladwin, Nicki Holland, Simon Laherty, Sarah Mainwaring, Scott Price, Kate Sulan, Brian Tilley and David Woods Director and Design: Bruce Gladwin Performed by: Mark Deans, Simon Laherty, Scott Price, Brian Tilley, David Woods Lighting Design & Technical Direction: Andrew Livingston, bluebottle Set Design & Construction: Mark Cuthbertson Design & Animation: Rhian Hinkley Composer: Jóhann Jóhannsson Mask Design & Construction: Sam Jinks & Paul Smits Costume Design: Shio Otani Translation: Karen Witthuhn, Greg Bailey Script Consultant: Melissa Reeves Additional Screen Performance: Georgina Naidu Creative Development Actors: Brian Lipson, James Saunders, Sonia Teuben Touring Lighting Design and Technical Direction: Dans Maree Sheehan Sound Engineer: Marco Cher-Gibard Stage Manager: Pippa Wright Production Manager: Bao Ngouansavanh Company Manager: Erin Watson

Artist Support: Nikki Watson Senior Producer: Tanya Bennett Executive Producer: Tim Stitz PERFORMANCES
National Theatre of Norway, Oslo, Norway

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Image: Jeff Busby

# SINGLE CHANNEL VIDEO

Think Antiques Roadshow meets
YouTube unboxing: a live performance/
film installation made in collaboration
with community members. Designed
for gallery settings and collecting
institutions, SINGLE CHANNEL VIDEO
explores the ways in which we share
our personal stories, the desire for
connection that lurks behind "fandom"
and the worth we attribute to often
seemingly banal objects that hold
personal and private significance.

Over a weekend in June, the impressive and interactive SINGLE CHANNEL VIDEO set found itself at the State Library of Victoria as part of Melbourne's RISING Festival, commissioned by RISING and Perth Festival. We welcomed 128 community participants and over 3,400 members of public in to participate in, or bear witness to, this experience.





# "A RISING essential"

THE HERALD SUN

"The students' autonomy and agency was not only respected but key to the work and what made it interesting. That the students' own lives, experiences and interests were centred." — PARTICIPANT FEEDBACK

PERFORMANCES RISING, Melbourne

Images: Jeff Busby

Mark Cuthbertson, Bruce Gladwin,
Jason Maling, Lara Thoms
Original Videography: Rhian Hinkley
Co-Directors: Bruce Gladwin, Jason Maling,
Tamara Searle, Lara Thoms
Hosts/Performers: Laura Beresford,
Kristie Brocket, Robbie Croft, Chris Hansen,
Erin Kearns, Simon Laherty, Sarah
Mainwaring, Annette McGovern, Francesca
Neri, Ben Oakes, Erin Pocervina, Scott Price,
Tamika Simpson, Jasmine Swindells,
Nicolas Walsh, Jessica Walker, Liam White
Sound Designer: Harry Covill
Lighting Design & Production Manager:

Original Concept & Design:

Dans Maree Sheehan

Video Installation: Rhian Hinkley Set Construction & Realisation: Mark Cuthbertson Sound Operator & Engineer: Thomas "Soup" Campbell Company Manager: Kirstin Honey Producer: Margaret Bourke **Executive Producer: Tim Stitz** Guests from: Art Gusto, Arts Projects Australia, Create A, Jennings Street School, Theatre of Speed, (It's No) Drama RISING Performance Program Manager: Ally Harvey **RISING Associate Producer: Chantal Wynter RISING Production Manager: Paul Doyle** RISING Community Co-Ordinator: Olivia Chin

#### **ELEPHANT**

ELEPHANT is a solo experiment by Sarah Mainwaring in liveness and embodiment, playing with projection, reflection, multiplicity and disappearance: it explores the space between life and death. Part installation, part dance performance, part film experiment, ELEPHANT fuses and confuses live and screen presences — shrinking and expanding, emerging and dissolving, fragmenting and disappearing.

Devised as part of our Ensemble Led Creative Developments in 2021, Sarah has expanded on this and shared this work in progress with audiences as part of Midsumma Festival in Melbourne at ACMI, and again at PACT in Sydney, giving the public an exclusive and intimate look into her creative practice.



PERFORMANCES Midsumma, Melbourne, Australia PACT, Sydney, Australia PACT Lab, Sydney, Australia "Sarah has rendered many of our lab artists speechless, she is just an incredible performer."

PACT LAB

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Performer/Devisor/Writer: Sarah Mainwaring Co-Devisor/Director: Ingrid Voorendt

Co-Devisor/Performer/Stage Manager: Alana Hoggart

Sound Composition: Zoë Barry

Lighting Design & Production Manager: Bao Ngouansavanh

**Producer:** Margaret Bourke

Image: Lachlan Woods

#### CREATIVE DEVELOPMENT

#### **ENSEMBLE LED PROJECTS**

In 2022 the ensemble continued their individual creative explorations, some leading to major public outcomes, some still unfolding, their final form yet to be revealed to their makers.

#### **ELEPHANT**

ELEPHANT is an experiment in liveness and embodiment, playing with projection, reflection, multiplicity and disappearance. Devised and performed by Sarah Mainwaring, created in collaboration with Ingrid Voorendt and Alana Hoggart, ELEPHANT was shared at MIDSUMMA Festival in Melbourne, and at PACT in Sydney.

#### WHATEVER SCARES YOU

Written by Breanna Deleo and Tamara Searle, WHATEVER SCARES YOU is a rite of passage film that documents Breanna Deleo in her first year of work, as she attempts to navigate attempting to work as a professional artist, alongside burgeoning adulthood and independence. WHATEVER SCARES YOU premiered on SBS and on demand as part of the Curious Australia Initiative in 2022.

# THE THEATRE OF DARK MEANS

An artistic and intergenerational exchange between Mark Deans and Chris Dunstan utilising clowning, physical comedy, written and spoken text, film and animation to share Mark Dean's legacy as a theatre maker.

#### **SCOTT GETS ANGRY**

Actor, activist and celebrity Scott Price, together with guest artists Jackson Castiglione and Jarrah Gurrie, questions cultural figures on politically and socially relevant issues that are F\*cked, offering his unique opinion and interventions to create change.

#### **BRITNEY**

A show about one man's crush on a '90s' superstar, BRITNEY sees Simon Laherty, Luke Ryan and Kate Sulan explore the relationships between celebrities, fans, and obsession.

Image: Jeff Busby



#### **MULTIPLE BAD THINGS**

Creative development of what is to be Back to Back's major new work, MULTIPLE BAD THINGS, continued in 2022 with Artistic Associates Tamara Searle and Ingrid Voorendt in collaboration with Scott Price, Natasha Jynel, Bron Batten, Simon Laherty, Sarah Mainwaring, Ben Oakes, Mark Deans, Francesca Neri, Tamika Simpson, Rhian Hinkley, Anna Cordingley and Rosie Osmond.

The work is concerned with staging how we belong and are excluded personally, domestically, as well as globally.

There is no hero on this island

There is no friendship in this parliament

There is no religion in this forest

There is no leader in this town

There is no refreshment to be found in this waterhole

There is no outlaw in these woods

There is no cancer in this house

There is no comedy in this game

There is no air in this room

There are no ethnic groups in this workplace

— Simon Laherty

Creative development began in 2021 and continues into 2023. MULTIPLE BAD THINGS is slated to premiere in 2024.



Image: Sarah Walker

#### INTERNATIONAL IBSEN AWARD





On the 21st of March we were deeply honoured to share the news that The Norwegian Ministry of Culture had announced Back to Back Theatre as the 2022 recipient of The International Ibsen Award.

Referred to by many as 'The Nobel Prize in Theatre', and considered the greatest theatre award in the world, The International Ibsen Award aims to honour an individual or company that has brought new artistic dimension to the world of drama or theatre.

"We are proud to be able to honor an outstanding and unique theater company that asks questions of their audience, of society and of each other through groundbreaking productions. Back to Back's work is exciting, unsettling and thought-provoking. It inspires us to be better artists and better people." — Chair of the International Ibsen Award Committee, Ingrid Lorentzen

With the award came the invitation to hold our first ever theatrical performances in Norway, as part of the formal celebrations and ceremony to be held in Oslo in September.

Thus began the epic artistic, logistic, and geographic journey of taking two of our works – THE SHADOW WHOSE PREY THE HUNTER BECOMES and GANESH VERSUS THE THIRD REICH, along with journalists, writers, a documentary film team, board

members, and various friends of the company, in what would be the largest ever Back to Back touring party to converge on a city.

As well as sold out performances of THE SHADOW WHOSE PREY THE HUNTER BECOMES and GANESH VERSUS THE THIRD REICH, the company also participated in Artists Talks, an Academic Panel, and the formal Award Ceremony – whilst also filming for a speculative documentary project, "THE PRIZE".

"Many amazing artists have collaborated with the Back to Back Ensemble over the last 30 years. The presentation of The International Ibsen Award honours not only the Ensemble's talent and unique insight as social commentators but the richness

and depth of Australian contemporary theatre." — Bruce Gladwin, Artistic Director and Co-CEO

We were humbled to receive this award on behalf of the many artists and collaborators who have contributed to Back to Back Theatre's long legacy of works, and those who continue to create work now and for the future. It is truly an award shared by many.

"It is an honour to receive this major award for our achievements in theatre. It means a lot. It means recognition of our art. It is a privilege and an honour. It was probably the proudest day in my career." — Scott Price, Ensemble Member

Image: Josh Robenstone

# BACK TO BACK PICTURES

Back to Back Pictures is the official screen arm of our organisation, and its projects are characterised by the same bold, experimental approach that we bring to our theatre production; exploring and challenging notions of identity, otherness, and expression.

#### SHADOW

Simon, Scott and Sarah, a trio of activists with intellectual disabilities, hold a town hall meeting about the future impacts of artificial intelligence. Simon, considering himself a saviour for the community, quickly appoints himself the mayor, and Scott reluctantly steps into the role of facilitator, but soon becomes enamoured with his own power and begins to dismiss the experiences of others. Sarah, often overlooked and underestimated by her counterparts, explodes, confronting the self-appointed leaders on their inadequacies.

What begins as a polite discussion quickly descends into bickering and chaos, seemingly provoked by a force within. Sarah acts to unite the group, only to realise the battle to get their message across may be lost already.

SHADOW burst onto the film festival circuit in the beginning of 2022 with gusto, with acceptance into the Rotterdam Film Festival, only to fall victim to COVID cancellations. Not to be stopped, SHADOW went on to have its world premiere at the prestigious South by South West Festival in Austin Texas, where it won the Audience Choice Award in its category.

This award winning world premiere catapulted the film around the world, with screenings on home soil at Sydney Film Festival, Darwin Festival, Revelations Film Festival in Perth, screenings in Geelong and Melbourne as part of Melbourne International Film Festival — where it was nominated in the Blackmagic Design Australian Innovation Award — and later again at ACMI, Melbourne. Further abroad SHADOW was also screened at Edinburgh International Film Festival in Scotland, Homo Novus Festival in Latvia, Rosendal Teater in Norway, and Aichi Triennale in Japan.

#### A Back to Back Pictures Production

Director: Bruce Gladwin

Screenplay: Michael Chan, Mark Deans, Bruce Gladwin, Simon Laherty, Sarah Mainwaring, Scott Price, Sonia Teuben Based on the Back to Back Theatre stage production THE SHADOW WHOSE PREY THE HUNTER BECOMES

Producer: Alice Fleming

Associate Producer: Meret Hassanen Director of Photography & Editor:

Rhian Hinkley

Musical Composition: Luke Howard Trio

(Luke Howard, Daniel Farrugia,

Jonathan Zion)

Art Director: Tao Weis
Costume Designer: Shio Otani

Executive Producers: Bruce Gladwin, Tim Stitz

"Shadow confronts its audience with its call to remember exactly what humanity is amidst some seriously wicked moments of comedy. (There's a lot to digest here, especially as the gravity of the realisation that we will all be intellectually disabled in the shadow of artificial intelligence sinks in, but Shadow is at its very best with its beautiful and humanistic closing shot.) A new benchmark for Australian cinema."

— Andrew F Peirce: Best Australian Films of 2022. The Curb

#### **SCREENINGS**

South by South West Festival, Texas, USA
Vision Splendid Outback Film Festival, Winston, Australia
Revelations Film Festival, in partnership with DADAA, Perth, Australia
Sydney Film Festival, Sydney, Australia
Melbourne International Film Festival, Geelong, Australia
Melbourne International Film Festival, Melbourne, Australia
Darwin Festival, Darwin, Australia
Edinburgh International Film Festival, Edinburgh, Scotland
Noorderzon Festival, Groningen, Netherlands
Homo Novos Festival, Riga, Latvia
Rosendal Teater, Trondheim, Norway
Aichi Triennale 2022 Performing Arts, Nagoya, Japan
ACMI, Melbourne, Australia



Image: Jeff Busby

#### WHATEVER SCARES YOU

WHATEVER SCARES YOU is a rite of passage film that documents Breanna Deleo in her first year of work. Breanna is attempting to work as a professional artist — a challenging profession for anyone. And Breanna has begun to identify as neurodivergent. Her parents are her greatest allies and advocates. They want to protect Breanna but sometimes to find our way in the world, we need to go it alone.

What began as Breanna's Ensemble Led Creative Development, turned into a short feature documentary that appeared on screens and online nationally as part of SBS's Curious Australia series. Breanna's comingof-age tale resonated with audiences no matter their age or experiences of identity. We look forward to further sharing this inspirational and deeply honest work.

SCREENINGS SBS Viceland, Australia SBS On Demand, Australia

Image: Jeff Busby

A Back to Back Pictures Production

Tamara Searle, Breanna Deleo Tamara Searle Alice Fleming Daniela Raulli Rhian Hinkley Nat Bartsch Diana Fisk Breanna Deleo, Joanne Deleo, Joseph Deleo Mark Deans, Randolf Reimann, Nikki Watson, Sarah Mainwaring, Lydian Dunbar, Alana Hoggart, Scott Price, Mathew Daymond, Lisette Drew, Simon Laherty, Phoebe Rose Hall, Thomas "Soup" Campbell, Nat Bartsch, Zac Mifsud, Emma-June Curik, Tamara Searle, Leiko Manalang, Chris Paget, Tim Stitz, Marc Hull, Claire Carlin, Bruce Gladwin, Lauren Watson, Ella Lincoln, Ingrid Voorendt, Tara Sales, Alice Fleming, Daniele Constance, Rhian Hinkley, Erin Watson, Jaz Wickson Aarushi Chowdhury Paul Summers Felicity Parker-Hill Katherine Branch Erin Watson Elysa McInnes Jaz Wickson Miranda Brown Zia Gul Sadegi

Moore, Leiko Manalang
Location Liakon (Back to Back Studio)

Kelly Rose

Kirstin Honey

Assistant Editor Soumya Shah
And Assistant Editor Zia Gul Sadeqi
Res & Safety Jane Millett
Production Association: Susan White
From Recording Ross Blackmore
Additional Sound Recordist: Hugh Palmer
Trans Countries Damian Chappell

Andrea Chappell Shaun Miller Lawyers Jeff Busby Zoe Rouse Hamish Rutherford Jaz Wickson Rommel Cesena Thomas "Soup" Campbell Lisette Drew David Williams Lachlan Carrick Bruce Gladwin, Tim Stitz Roberta Queiroz Sarah Rose Bernadine Lim Madeleine Hetherton-Miau Samantha Dinning, Andrew Wiseman Sally Chesher

"The value of the docos lies in their capacity to provoke thought on subjects that may well have never even entered your head before." — Sydney Morning Herald

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#### FIRST RESPONDERS

Created from a long-term residency at Nelson Park School, Geelong, this unlikely group of experts have been on a mission to help answer questions about the future — from love, to landscaping, to parallel universes — they've got the answers.

Over the course of two years in-andout of lockdowns, our innovative and creative FIRST RESPONDERS creatives brought to life 20 episodes of these short animations.

Premiering on ABC and iView throughout 2022, this team of experts shared their unique perspectives through entertaining episodes, giving a platform to underrepresented voices in their own idiosyncratic style.

First Responders: Breanna Deleo, Ben Lecouteur, Cam Lecouteur, Jai Storey, Harry Schaller, Parsa Shabestanimonfared, Priscilla Ragesh, Sarah Gray, Kerry Cook, Grace Funston, Vivian Salter, Chloe Weiler, Ayden Horrocks, Sarah Alwood, Jonathan Slater, Nathan Mead, Lucas Kenyon, Rupert Stone, Charlotte Fitzgerald

**Ensemble:** Mark Deans, Simon Laherty, Sarah Mainwaring, Scott Price, Breanna Deleo

"There's been nothing so epic to appear on these screens since Sonic The Hedgehog!" — Participant Rupert Stone Director: Ahmarnya Price Animation: Rhian Hinkley

Music: Kelly Ryall

Original Concept: Ahmarnya Price,

Rhian Hinkley, Kelly Ryall

Producers: Alice Fleming, Nikki Watson

**Executive Producers:** 

Bruce Gladwin, Tim Stitz

**Digital Production Supervisor & Editing** 

Assistant: Zia Gul Sadeqi Intern: David Melzer

Production Manager: Bao Ngouansavanh

Leading Teacher: Tara Lynch Text illustration: Victoria Marshall

Visual Artists: Art Gusto



SCREENINGS ABC TV and iView , Australia

BREANNA

CAM

#### **ODDLANDS**



ODDLANDS sees Des and Tam, members of a clean-up crew in a strange toxic wasteland, stumble upon what may be the last human survivor. These determined but lowly Level 7s will have to decide between saving humanity or saving themselves. ODDLANDS is a story about two unlikely heroes who manage to find a little hope in the strangest of places. The question is, what will they do when they find it?

ODDLANDS, a collaboration between Matchbox Pictures & Back to Back Theatre Productions, was screened in Nagoya, Japan in 2022 as part of the of Aichi Triennale Festival. Executive Producers: Debbie Lee,

Julie Eckersley

Producers: Brendan Campbell, Stephen Corvini, Alice Nash

**Executive Producer & Head of ABC Arts:** 

#### Mandy Chang

Writer / Director: Bruce Gladwin Script Producer: Warren Clarke

**Director of Photography: Matthew Temple** 

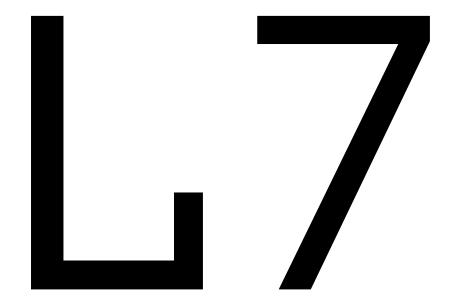
Production Designer: Jo Briscoe Costume Designer: Aphrodite Kondos Makeup & Hair Designer: John Logue

Editor: Daniela Raulli Composer: Joff Bush

Artist Support: Nikki Watson

Performers: Sonia Teuben, Simon Laherty, Jacek Koman, Robin Ramsay, Brian Tilley,

Mark Deans, Belinda McClory



#### **SCREENINGS**

Vision Splendid Outback Film Festival, Winton, Australia Aichi Triennale 2022 Performing Arts, Nagoya, Japan

Images: Tao Weis, Georgina Savage



#### RADIAL

Playfully re-imagining video art, dance, music and fashion, RADIAL is a collaborative film-making process resulting in a video portrait of a community and landscape in motion. Led by artists from Back to Back Theatre, RADIAL offers participants an opportunity to collaborate within a clearly defined artistic process resulting in short films from the minds of the participants.

2022 was a significant year for our RADIAL project, touring to four communities to capture moving moments in the round, exploring the themes of power, identity, and perception, using a series of interconnected scenes to create a nonlinear parrative.

From Bleach\* Festival on the Gold Coast, to a collaboration with Tantrum Arts in Newcastle, to Hamlyn Views School in Geelong and Melbourne Fringe, each of these thought-provoking and innovative works challenges viewers to confront their assumptions about disability, power, and perception. It highlights Back to Back Theatre's commitment to creating works that are inclusive, relevant, and engaging for audiences of all backgrounds and abilities.

Original Concept: Bruce Gladwin,
Rhian Hinkley, Tamara Searle
Original Direction: Tamara Searle
Original Videography: Rhian Hinkley
Original Set Construction: Mark Cuthbertson
Original Sound Composition: Harry Covill





#### **RADIAL Hamlyn Views**

Co-Directors: Ingrid Voorendt,

Rhian Hinkley

Videographer: Rhian Hinkley Music Workshops: Harry Covill

Composer: Alan McConnell

Costume & Set Designer: Bridget Milesi

**Guest Artist & work experience:** 

Jasmine Swindells

Producer: Nikki Watson

Production Manager: Alana Hoggart

Production Assistant:

Anthony Hamilton-Smith

Production Assistant: Leiko Manalang

School Liaison & Lead Teacher:

Annie Malesic

Performers: Angus Clifford, Briteny Bullock-Foran, Buster Dyer-Ison, Ebony Gilmore, Ella Jones, Hadi Rezwani, Jack Saunders, Jaunty Soe, Jono Tullio, Lachlan Schrume, Tiana Ollis

Images: Rhian Hinkley

#### **RADIAL Bleach\***

Co-Directors: Rhian Hinkley, Tamara Searle

Videographer: Rhian Hinkley

Sound Composer:

Thomas "Soup" Campbell

Production Manager: Alana Hoggart

Producer: Nikki Watson

Ensemble Member: Breanna Deleo Camera Assistant: Leiko Manalang Music: Tralala Blip Mathew Daymond, Lydian Dunbar, Zac Mifsud, Randolf

Reimann, Phoebe Rose Hall

Bleach\* Producer: Claire Carlin

Costumes: Ella Lincoln
Production: Marc Hull
Community Liaison Officer:

Emma-June Curik

Co-CEO & Executive Producer Back to Back Theatre: Tim Stitz

**CEO & Artistic Director of Placemakers:** 

Rosie Dennis

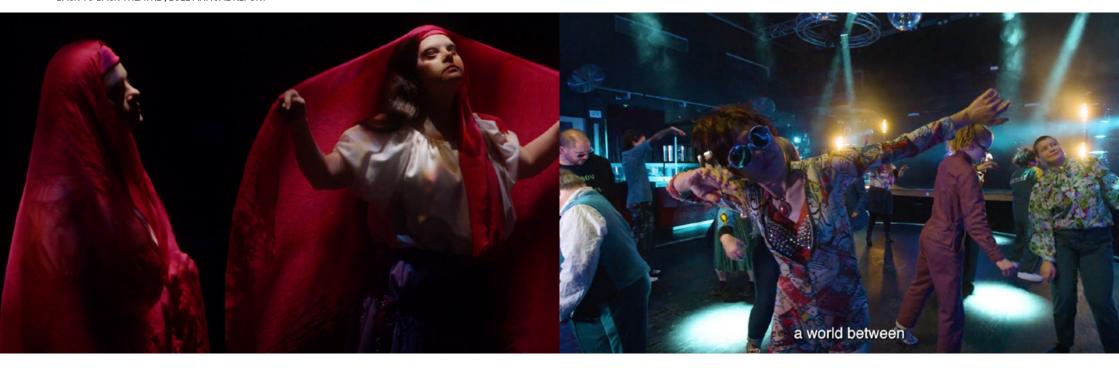
Performers: Breanna Deleo, Lauren Watson, Lydian Dunbar, Mathew Daymond, Phoebe Rose Hall, Randolf Reimann,

Tara Sales, Zac Mifsud

Artist Support: Nikki Watson; Lisette Drew



Image: Jorge Serra



#### **RADIAL Newcastle**

Director: Ingrid Voorendt
Videographer: Philip Einwick
Sound Composition:
Thomas "Soup" Campbell
Producer: Nikki Watson
Production Manager:
Dans Maree Sheehan
Camera Assistant: Zia Gul Sadeqi
Artist Mentor: Ben Oakes

Costume Designer: Bonnie Tipper

New Annual Senior Producer & Curator: Adrian Burnett

Manager, Civic Theatre: Leonie Wallace Program & Venue Coordinator: Jordan Campbell Technical and Production Coordinator: Lachlan Thomas

Tantrum Youth Arts Creative Director:
Penelope (Nel) Kentish
Executive Director: Tamara Gazzard
Associate Producer / Accelerate Ensemble
Lead Artist: Hannah Armstrong
Marketing & Engagement Coordinator:
Chloe Warren
Associate Producer: Sarah Coffee
Performers: Amber Tull, Angela Kowalski,

Jaye Cutting, Montana Blair, Nathan Dunning, Savannah Bailey

# RADIAL Melbourne Fringe Co-Directors: Ingrid Voorendt, Kate Sulan

Videographer: Tim O'Keefe Sound Composition: Zoë Barry Costume Designer: Emily Barrie Production Manager: Dans Maree Sheehan Producer: Nikki Watson Ensemble Member: Mark Deans Production & Camera Assistant: Zia Gul Sadeqi Artist Support: Kirstin Honey

Artist Support: Kirstin Honey
Marks Deans Costume: Harriet Oxley
Work Experience Intern: Charlie Bowman

Melbourne Fringe Creative Director & CEO: Simon Abrahams Melbourne Fringe General Manager/ Deputy CEO: Will Dawson Melbourne Fringe Head of Programs and Projects: Danny Delahunty

Image: Tim O'Keefe

Melbourne Fringe Head of Marketing & Development: Miranda Borman Melbourne Fringe Producer (Major Projects): Eilysh Toose Melbourne Fringe Project Producer: Claire Portek

Back To Back Theatre Co-CEO & Executive Producer: Tim Stitz Back to Back Theatre Head of Production & Delivery: David Miller

Performers: Anais Lobmeyer, Byron Hutton, Chelsea Hall, Clare Bartholemew, Edie Koomen, Florence Gladwin, Grace Robins, Ian Greer, Josh Duncan, Joyee Reilly, Kirstin Honey, Linda Corazza, Mark Deans, Michael McDonald, Natascha Gacia, Penny Baron, Phoebe Anne Taylor, Richard Sullivan, Robert Brierley, Rose Symons, Samuel Kruesler, Shian Law, Sue Giles, Tess Hemley, Valerie Hex, Yumi Umiumare, Zac Stephens, Zaelea Nolte

Image: Phillip Einwick

#### THE DEMOCRATIC SET

Disturbingly obvious and tantalisingly strange, THE DEMOCRATIC SET is an experimental residency model for working with communities.

The installation provides a platform for people from all walks of life to express themselves and share their stories, often in unexpected and creative ways. The performers are encouraged to be spontaneous and to use the space in any way they see fit, resulting in a diverse and often surprising array of performances.

In November the people of Cambridge UK brought their flair to the box, culminating in a truly stunning motion picture in time, which went on to premiere in January of 2023. In December, an earlier iteration of THE DEMOCRATIC SET from Footscray in 2014 was shared with audiences at The Cube in Altona, celebrating the rich history of Arts in the West.

Original Concept Design/Direction:
Bruce Gladwin
Original Set Design: Mark Cuthbertson
Original Videography: Rhian Hinkley

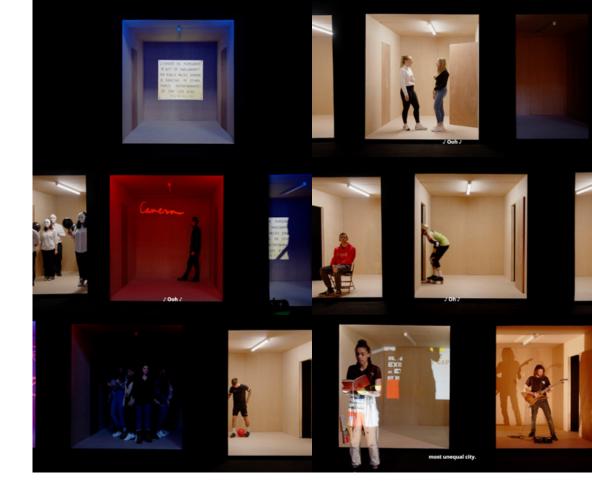
# THE DEMOCRATIC SET Cambridge

Director: Ingrid Voorendt
Videographer: Philip Einwick
Editor: Jiang Naizhong
Song Writer: Yvonne Hercules
Music Producer: Ovidius
Production Manager: David Miller
Producer & Artist Support: Nikki Watson
Artist Mentor: Ben Oakes

Cambridge Live Artistic Director:
Matt Burman
Cambridge Live Arts Producer:
Ema Boswood
Cambridge Live Producer, Projects & Hires:
Ruth Carter–Moore
Cambridge Live Assistant Producer,
Projects & Hires: Jessica Weston
Marketing & Communications Manager:
Edmund Hine

"I am truly fascinated and inspired by your work. It is wonderful to see different communities from different parts of the world create something together. Thank you for giving us this opportunity and for creating work with such important messages and inclusion. It has been an absolute privilege and honour to be part of your production."

- Performer, Cambridge



#### Performers:

Abbie Crisp, Adam Broadway, AJ, Alberto Vari, Alfie, Anya, Ava Go'arder #46, B, Beth Bailey, Betty, Brandon, Bryanna, Cameron Vince, Celia Willoughby, Chloe, Chloe Akasha Carson, Claire Collier, Dami, Daniel, Dr Diarmuid Hester, Dylan, Elena Carmen Petoia, Elizabeth Mitchell, Em Steadman, Ema Boswood, Emily, Emily Walpole, Erica James, Ethan, Ewan, F.E.B. #69, Finn Priddle, Francesca Barosi, Freya James, Freya Priddle, Gail Ess, George Hodson, Haizea, Harry Pollitt, Hedders #8238, Ibrahim Rahman, Jack Taki-Owen, Jade, Jade Pollard-Crowe, Jess Webber, Jess Weston, JM Beats, Joseph Aitkenhead, Jude Hall, JYC Director, Kai, Kalina Evans, Kieran,

Laura Christina Edwards, Laura Matthews, Law #50, Lily, Luc, Lunahsa, Mabel, Marcia Motty, Marta Woldeghebriel, Martin Henry, Matilda, Matt Burman, Maxim Augustus Gleeson, Mayuri Sarkar, Morgan, Natalia Bilakiewicz, Noah, Pam Williams, Pheobe, Raff, Richard Scarr, Riley F, Riley S, Roeland van der Heiden, Ruby Martin, Ryan, Sam, Sam Crosby, Sam Ross, Saskia Barnett, Shahida Rahman, Sky, Sophie Lister, Stanley, Susan Nicol, T. May, Tal Annan, Tani Gill, Tom Roden, Viorica Gopsa, Wet Mess, William Duncan, Wunnaden.

Image: Phillip Einwick

#### CAMP

CAMP (Come and Make Performance) 2022 opened a new world of engagement opportunities for Back to Back Theatre, as we delivered — for the first time — two CAMP weekends across two locations. After a two-year intermission between CAMP in-reallife, we welcomed enthusiastic artmakers back into our space in March, with an intimate iteration in Geelong reminding us of the importance of such dressed ballet audience; connected a program.

We played with mirrors and danced between our projected selves and our reflections.

We emerged from cocoons to transform into living sculptures, constructed from paper and tape, to parade larger than life in the park.

We sang the sounds of our living score documenting the big and small of our surrounds.

We looked inside and aligned with our living gut chemistry and how it influences our creative/life choices.

We sleep walked through a daydream and deep dived into the psyche of our dreams.

We explored our celebrity crush and brought to life a wedding, a kidnapping, driving into the sunset.

Then in October, we joined forced with Arts Centre Melbourne's Alter State, a celebration of disability, creativity and culture, to deliver a hybrid-model CAMP, expanding this program in geography and reach, as we intentionally disrupted the corridors of Arts Centre Melbourne.

We mingled with the fabulously across the country via the web; embodied sound; we filmed our stories; revealed ourselves through objects.





#### **GEELONG**

8 workshops

40 Participants

26 Participants who identify as having lived experience of disability

12 Guest Artists

2 Guest Artists who identify as having lived experience of disability

#### **CAMP** — Geelong

**Curator:** Ingrid Voorendt **Coordination: Kirstin Honey** 

Artists: Bron Batten, Marco Cher-Gibard, Alana Hoggart, Andy Jackson, Manisha Anjali, Simon Laherty, Sarah Mainwaring, Jill Orr, Luke Ryan, Kate Sulan, Zoe Scoglio, Ingrid Voorendt

Support: Zoë Barry, Katherine Branch, Kirstin Honey, Elysa McInnes, Jane Millett, Zia Gul Sadegi, Paul Summers, Stephen Oakes, Ingrid Voorendt, Nikki Watson

Images: Willem Kingma

#### **ALTER STATE**

9 workshops

68 Participants

20 Participants who identify as having lived experience of disability

24 Guest Artists

2 International Guest Artists

8 Guest Artists who identify as having lived experience of disability

#### CAMP - Alter State

**Curator:** Ingrid Voorendt Producer: Nikki Watson **Coordination:** Kirsten Honey **Arts Centre Melbourne Creative Producer:** Simon de Lacy-Leacey

Artists: Morgan Rose Aldrich, Manisha Anjali, Robert Croft, Katrina Cornwell, Rachel Edward, Bhodi Hudson, INFINITY Ensemble, Andy Jackson, Erin Kearns, Larissa McGowan, Alexis Luke, Tom Middleditch, Miranda Nation, RAWCUS, RESTLESS, Jo Randerson, Leisa Shelton, Madeleine Stewart, Prue Stevenson, Liam White

Support: Christine Bennett, Janet Brown, Simon de Lacy-Leacey, David Miller, Jane Millett, Stephen Oakes, Zia Gul Sadeqi, Ingrid Voorendt, Nikki Watson

GLAMPERS: Jenny Bowden, Zac Chester, Robert Croft, Daniel Curnow, Mark Deans, Kyra Drummond, Chris Hansen, Erin Kearns, Rose McLachlan, Sarah Mainwaring, Francesca Neri, Tamika Simpson, Jasmine Swindells, Nicholas Walsh, Liam White

CAMP Alter State, Melbourne, Australia CAMP 2022, Geelong

#### THEATRE OF SPEED

THEATRE OF SPEED enjoyed an uninterrupted, robust year of workshops where they embraced the unexpected to deliver outcomes across various new media. Participants were encouraged to push beyond their comfort zones, and engage with mentors to expand their artistic practice.

The year culminated in two major outcomes: an immersive visual art exhibition, DREAMS FEEL REAL WHEN YOU'RE IN THEM, at Platform Gallery in Geelong, and a short film, THE WHALE, which was conceptualised, developed, written, acted and filmed by the participants.

Curation: Ingrid Voorendt

Coordination: Kirstin Honey

THEATRE OF SPEED
Laura Berrisford
Kristie Brockett
Michael Chan
Robert Croft
Breanna Deleo
Mark Deans
Chris Hansen
Erin Kearns
Simon Laherty
Sarah Mainwaring
Francesca Neri

Ben Oakes

Tamika Simpson

Jessica Walker

Liam White

Jasmine Swindells

SPEED TRIALS
James Lewis

James Lewis Jacqui James Chris Hansen Amanda Valente

Guest Artists:
Zoë Barry
Bron Batten
Maude Davey
Marcia Ferguson
Rinske Ginsberg
Becky Hilton
Kirstin Honey
Sarah Kriegler
Manisha Anjali
Jess Lesosky
Miranda Nation
Zoe Scoglio
Tamara Searle

Yumi Umiumare

Ingrid Voorendt

Matt Willis

Support:

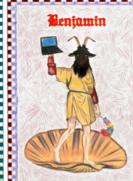
Deb Balfour Christine Bennett Olivia Chin Kirstin Honey Jane Millett Stephen Oakes Zia Gul Sadeqi Ingrid Voorendt



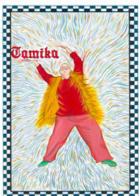
































# DREAMS FEEL REAL WHEN YOU'RE IN THEM

Lucid. Mystical. Trauma-induced amnesia.

Let our voices imprint in your brains and you may or may not dream what we say. It's a sound-world that might give you goosebumps. It's a silent disco without the dancing. It's an after-hours conjuring that gives you time to transform in your imagination before you go to sleep.

In December, THEATRE OF SPEED brought to fruition the company's first ever public visual art exhibition at Platform Art Gallery. This magical, immersive installation gave new life to SLUMBERCARDS, and welcomed a new audience to the powerful, creative minds of our participants.

Text by
THEATRE OF SPEED
& Ingrid Voorendt
Portraits by:
Bridget Milesi

Sound Design and Composition: Zoë Barry

Curation/Coordination:

Kirstin Honey
Artistic Associate:
Ingrid Voorendt

THEATRE OF SPEED

Laura Berrisford
Kristie Brockett
Michael Chan
Robert Croft
Breanna Deleo
Mark Deans
Chris Hansen
Erin Kearns
Simon Laherty
Sarah Mainwaring
Francesca Neri
Ben Oakes
Tamika Simpson
Jasmine Swindells
Jessica Walker

EXHIBITIONS
Platform Gallery,
Geelong, Australia

Liam White

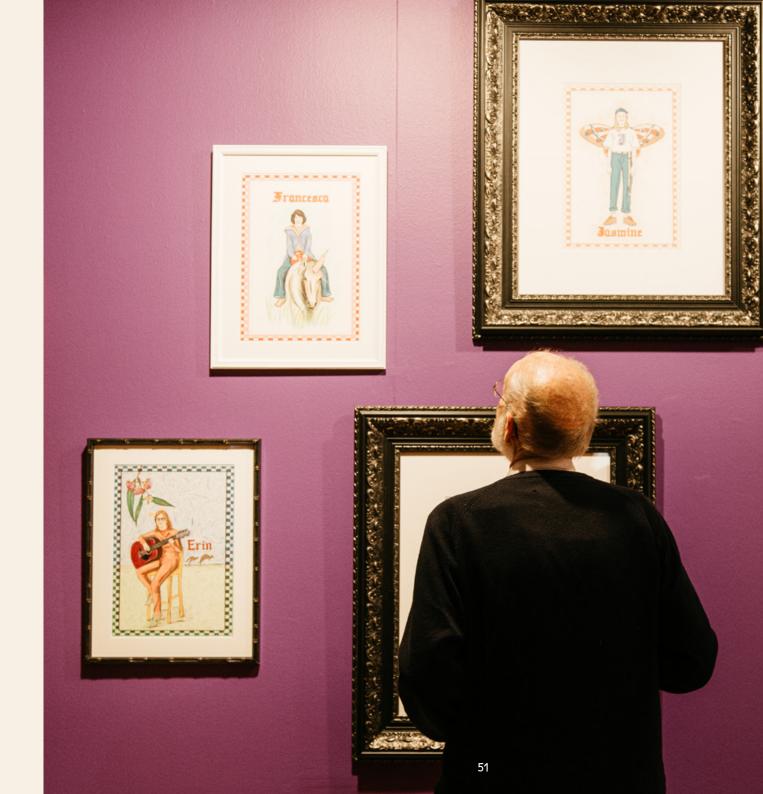


Image: Leiko Manalang

#### **EDUCATION**

The company continued to work closely with schools in the region, over workshops and conversations to devise and deliver screen project FIRST RESPONDERS with Nelson Park School, and performance/visual arts project Portrait with students from both Nelson Park and Barwon Valley Schools, as well as creating a new RADIAL iteration with Hamlyn Views School.

Portrait, created in 2021 with female identifying students from Nelson Park and Hamlyn Views also held a private showing with students, families and teachers in the Back to Back Studio ahead of its first public exhibit to take place in 2023.

We welcomed three WORK EXPERIENCE students, and one INTERN, and delivered an OPEN WORKSHOP on inclusive practice for Teacher's in performance arts.

Community and Education

Nikki Watson

#### Curators:

Ahmarnya Price Tamara Searle Ingrid Voorendt

Work Experience / Secondment:

Charlie Bowman Charlotte Fitzgerald Jasmine Swindells 27
Workshops delivered

208

Students engaged

55

Teachers connected

46

Parents connected

30

**Facilitating Artists** 

Image: Rhian Hinkley

52

#### **EXPOSURE**



Continents

12

Countries

28

Cities

**55** Performances to **13,441** audience members including

8,374

646

International paid attendees

Victorian paid attendees

912

Interstate paid attendees

unpaid attendees

3,509

**35** Screenings to **3,016** audiences members including

**588** 

International paid attendees

1,258

Victorian paid attendees

928

Interstate paid attendees

297

unpaid attendees

Treative Development

224

attendees

Showings to

**2**<sup>°</sup>

National TV Broadcasts to approximately

35,000

audience members

1

exhibition to

320°

attendees

We received:

37,128

visits to the website

12,513

social media followers

13,345

Vimeo views

87

media features

38<sub>0</sub>

reviews

54

#### **ADVOCACY & LEADERSHIP**

#### **NETWORKS & MEMBERSHIPS**

ArtsHub
Arts Wellbeing Collective
Australian Writers Guild
Committee for Geelong
G21 Arts and Culture Pillar

Live Performance Australia

National Disability Service (NDS) National Disability Insurance Scheme

(NDIS)

National Performing Arts Partnership

Framework

NDIS Quality and Safeguards

Commission

PAC Australia

Performing Arts Teacher Network

Philanthropy Australia

Rights Information & Advocacy Centre

Incorporated (RIAC)

Social Enterprise Network Victoria

(Senvic)

Theatre Network Australia (TNA)

# SELECTED NATIONAL & INTERNATIONAL PRESENTATIONS

International Ibsen Award Ceremony,
Oslo, Norway
Teacher Excellence Program –

Teacher Excellence Program -

Deakin University

Pathways To Employment Program -

Geelong Region Learning &

**Employment Network** 

ABC Re-Frame, SHADOW and RADIAL

Bleach\* trailer Broadcast, Australia

Art&Film, ACMI, Melbourne

Geelong Design Week, Geelong

One-Off Lectures

#### WORK EXPERIENCE / SECONDMENT

Charlie Bowman
Charlotte Fitzgerald
Jasmine Swindells

#### **OUR SUPPORTERS**

#### **Government Partners**









#### **Project Partners**

































#### **Community & Education Partners**















#### **Corporate Partners**











#### **OUR DONORS**

#### **NEW WORK DONOR CIRCLE**

Geoffrey Conaghan & Mathew Erbs, Rose Hiscock, James McCaughey, Michael Parry, Jenny Schwarz, Gael Wilson

58

#### **DONORS**

Simon Abrahams, Dr. Katrina Alford, Jim and Edie Barton, John and Lorraine Bates, Bek Berger, Laura Berrisford, Nickie Berrisford, Kate Betts, Nicole Beyer, Nancy Black, Margaret Bourke, Alex Bowen and Catherine Sullivan, Graham Bradbeer, Katherine Branch, Karilyn Brown, Ruthanna Bulafkin, Gillian Carter, Melinda Clarke, Philip Cornwell and Cecelia Rice, Anna Doubell, Barnie Duncan, Petria Eaves, Katy Fleay, Rosemary Forbes and lan Hocking, Vallejo Gantner, Kate Gillick, MG, Rinske Ginsberg, Bruce Gladwin, Liz Grainger, Judy Greig, Rachel Griffiths, Elizabeth Hansen, Rose Hiscock, Peter Jopling, Ben Kay, Jann Kinsela, Genevieve Lacey, Tegan Lang, The Lasica Family in memory of Margaret and Bill Lasica, Johanna Leishman, Dr. Edwina Light, Helen Long and Terence Breen at Asphalt Paving Services, Frank Macindoe, Ann McCartney and Harmen Ligtvoet, Patti Manolis OAM, John Mant, Kate and Peter Marshall in loving memory of Victoria Marshall, Miriam McDonald, Elysa McInnes, Helen McKenzie, Ruth McMullin, Nan McNab, Robert Morgan, Callum Morton, Virginia

Murdoch and Sophie Cunningham, Todd Murphy, Alice Nash, Anthony Nocera, Katrina Nossal and Philip Myles Neri, Percy Baxter Charitable Trust, Peter Isaacson Foundation, Jo Porter and Michael Nossal, Yoni Prior, Professor Ruth Rentschler OAM, Drew Rhodes, Dr. Alison Richards, Mary Ann Rolfe, Dr. PJ Rose, Anna Schwartz, Sophie Scott, Katrina Sedgwick and Chris Barker, Lydia Sharpin, Jason Smith, Melissa Stark, Tim Stitz and Petra Kalive, Paul Summers and Merrin McCracken, Kim Tompkins, Meg Wardlaw, Pinky Watson, Anthea Williams and Timothy Tacker, Penny Wilson, Winifred and John Webster Charitable Trust, Anonymous (12)

#### **OUR PEOPLE**

#### **ENSEMBLE**

Breanna Deleo (to December)

Mark Deans

Sarah Mainwaring

**Scott Price** 

Simon Laherty

#### **STAFF**

Alice Fleming Head of Screen

**Bao Ngouansavanh** Production Manager

Bruce Gladwin Artistic Director and Co-CEO

Christine Bennett Administration and Venue Coordinator (from August)

David Miller
Head of Production and

Delivery (from July)

Elysa McInnes
Marketing and
Development Coordinator

**Erin Watson**Company Manager

Haley Gilbert
Finance Coordinator
(from January)

Ingrid Voorendt
Artistic Associate

Jane Millett General Manager

Katherine Branch Head of Marketing and Development

Kirstin Honey Community Programs

Coordinator

Margaret Bourke

Producer

Melissa Stark

Partnerships Manager (to February)

Nikki Watson Community and Education Producer

Paul Summers
Partnerships Manager

Sara Sadegh Vaziri Administration Coordinator (July – August)

Sarah Kriegler Partnerships Manage (from March)

Simon Wallmeyer Finance Coordinator (March)

Susan White Head of Finance

Tamara Searle
Artistic Associate

Tanya Bennett

Head of Artistic Planning

Tim Stitz

Executive Producer and Co-CEO

Zia Gul Sadeqi Screen Coordinator

#### BOARD

Anthea Williams

Ben Kay Secretary

Ben Slater Treasurer

Callum Morton (to August)

Katrina Sedgwick Chair

Meg Wardlaw

Rose Hiscock

Sarah Mainwaring
Ensemble Representative
(from May)

Scott Price Ensemble Representative (to May)

Shari Sebbens (from December)

Tony Grybowski

**Dr. Yoni Prior** Vice Chair

#### **GUEST ARTISTS & COLLABORATORS**

Ahmarnya Price Jaz Wickson
Alana Hoggart Jessica Lesosky
Alexandria Riches Jill Orr
Andy Jackson Jim Russell
Anna Cordingley Jordi Edwards
Anthony Hamilton-Smith Kate Sulan

Ben Oakes Kellie Javne Chambers Becky Hilton Kristie Brockett Lara Thoms **Bonnie Tipper** Breanna Deleo Lauren Watson Brian Tilley Leiko Manalang Bridget Milesi Leisa Shelton Bron Batten Liam White Chi Vu Luke Ryan Madeleine Lidbetter

Chris Dunstan Manohar Surinde
Christopher Hansen Manohar Surinde

Manohar Surinder Singh Damien Lines Marco Cher-Gibard Daniel Schlusser Mark Cuthbertson Dans Maree Sheehan Matthew Willis David Carlin Maude Davey David Woods Meret Hassanen **Eleanor Small** Michael Chan **Emily Barrie** Miranda Nation Erin Kearns Natasha Jynel Erin Pocervina Nat Bartsch Francesca Neri Natasha Phillips Gemma-Rose Turnbull Nathan Oakes Genevieve Picot Nicholas Walsh Hannah Moore Olivia Chin Harriet Oxlev Padraic McGuire Paul Hitchens Harry Covill

lan Pidd Philippa (Pippa) Wright

Jackson Castiglione Rhian Hinkley

Jamila Main Richard (Rick) Randall
Jarrah Gurrie Rinske Ginsberg
Jasmine Swindells Robert Croft

Jason Maling Rosemary Osmond

Shio Otani Stephen Oakes Suen Chua Takeshi Kondo Tamika Simpson Tara Lynch

Thomas "Soup" Campbell
Thomas Middleditch

Zoë Barry Zoe Scoglio

#### **THANK YOU**

Simon Abrahams
Accelerate Ensemble
Brijesh Agravat and all at
the Courthouse Café
Platform Arts

Sue Angelovski

Deb and Peter Balfour Pippa Bainbridge Andrea Baranski

Nat Bartsch

Dr Catherine Bateman

Beyond the Box Jana Blair

Nancy Black Miranda Brown Kellie Jayne Chambers

Melinda Chapman Kelly Clifford Morwenna Collett Alison Croggon

The Deleo family
Associate Professor

Angela Dew Victoria Dias Fiona Duncan

Brett Dunlop George Dunford Trisha-lee Donovan Corrina Eccles

Kerry Farrance Eloise Gandolfo Libby Gatgens

Molly Gribble Anne Hume Sarah Jones

Nel Kentish

Amanda Lawrie-Jones

Infinity

Ingrid Lorentzen

Tara Lynch

Geelong Regional Library and Heritage Centre

Malthouse

Ulbaldino Mantelli Penny McCabe

Nikki McKenzie Michael McMahon

Shay Minster

Melbourne Theatre

Company

Peter Murphy Mohamed Mustapha

Michael Napthali

Anna Nieuwenhuysen

Wendy O'Neill Alice Nash Peter Neilson Martin Paten

Sherona and Travis

Parkinson Rupert Reid Illana Russell

Sara Ruud Halvorsen

Cynthia Scherer Lydia Sharpin Chris Silverstroni Hannah Simkin

Tracey-Lea Smith Elisabeth Sødal Norm Stanley

Kate Sulan Runi Sveen

St Martins Youth Theatre

Studio 92 Robyn Taylor

Teachers, students and

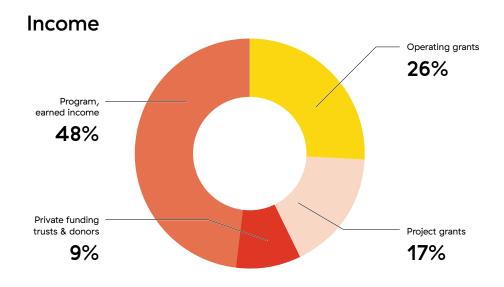
parents of Barwon Valley Teachers, students and parents of Nelson Park Chi Vu

Western Edge Theatre Tobias Wilkins

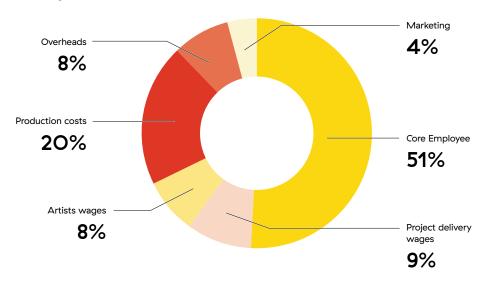
Your DNA

Tammy Walters

#### **FINANCE**



#### Expenditure



#### **AUDITED FINANCIALS**



/ EST.1905

#### AUDITORS' INDEPENDENCE DECLARATION

#### TO THE MEMBERS OF BACK TO BACK THEATRE INC AND CONTROLLED ENTITY

As auditor for Back to Back Theatre Inc and Controlled Entity for the year ended 31 December 2022, I declare that, to the best of my knowledge and belief, there have been:

- (a) No contraventions of the auditor independence requirements of the Australian Charities and Not-for-profits Commission Act 2012 in relation to the audit; and
- (b) No contraventions of any applicable code of professional conduct in relation to the audit.

This declaration is in respect of Back to Back Theatre Inc and its controlled entity.

Stephen Wight

Director

Dated this 26<sup>th</sup> day of April, 2023 Davidsons Assurance Services Pty Ltd 101 West Fyans Street Geelong, Victoria 3220

/ GEELONG 101 West Fyans Street PO Box 386 Geelong VIC 3220 PHONE 03 5221 6399 /TORQUAY
6 Walker Street
PO Box 125
Torquay VIC 3228
PHONE 03 5261 2029

/ DIRECTORS
Stephen Wight CA
Stephen Kirtley CA

Davidsons Assurance Services Pty Ltd ACN 123 098 662 / ABN 77 123 096 662 info@davidsons.com.au davidsons.com.au

Liability limited by a scheme approved under Professional Standards Legislation. Davidsons is not licensed to provide financial product advice under the Corporations Act 2001 (Cth)

#### Back to Back Theatre Inc

ABN: 95 834 484 241

# Statement of Profit or Loss and Other Comprehensive Income For the Year Ended 31 December 2022

		2022	2021
	Note	\$	\$
C'W Grants Recurrent		505,000	500,000
C'W Grants Non-Recurrent		448,238	278,100
State/Territory Grants Recurrent		507,000	358,500
State/Territory Grants Non-Recurrent		195,348	296,855
Private Sector Income		358,018	418,928
Program Income		1,770,884	559,321
Non Program Income	_	52,664	38,738
	_	3,837,152	2,450,442
Direct Program Costs		(1,325,333)	(567,507)
Non-direct Program Costs		(408,814)	(258,062)
Salaries and Wages	_	(1,848,062)	(1,473,927)
		(3,582,209)	(2,299,496)
Profit (loss) before income tax	-4.	254,943	150,946
Income tax expense	2(b) _		
Profit (loss) for the year	=	254,943	150,946
Other comprehensive income			
Net changes in fair value of financial assets	_	(95,190)	46,938
Total comprehensive income (loss) for the year	_	159,753	197,884

#### Back to Back Theatre Inc

ABN: 95 834 484 241

#### **Statement of Financial Position**

#### As At 31 December 2022

	Note	2022 \$	2021 \$
ASSETS			
CURRENT ASSETS			
Cash and cash equivalents	5	1,609,321	1,603,858
Trade and other receivables	6	254,929	117,685
Financial assets	7 _	683,825	748,381
TOTAL CURRENT ASSETS		2,548,075	2,469,924
NON-CURRENT ASSETS	_		
Property, plant and equipment	8 _	49,873	25,634
TOTAL NON-CURRENT ASSETS		49,873	25,634
TOTAL ASSETS		2,597,948	2,495,558
LIABILITIES CURRENT LIABILITIES			
Trade and other payables	9	117,466	93,942
Employee benefits	10	176,487	129,393
Income in advance	11 _	697,294	836,970
TOTAL CURRENT LIABILITIES		991,247	1,060,305
NON-CURRENT LIABILITIES			
Employee benefits	10 _	31,815	20,120
TOTAL NON-CURRENT LIABILITIES	_	31,815	20,120
TOTAL LIABILITIES	_	1,023,062	1,080,425
NET ASSETS	_	1,574,886	1,415,133
EQUITY Asset revaluation reserve Retained earnings		69,957 1,504,929	165,147 1,249,986
Total equity attributable to equity	_		
holders of the entity	_	1,574,886	1,415,133
TOTAL EQUITY	_	1,574,886	1,415,133

**Back to Back Theatre Inc** 

ABN: 95 834 484 241

#### Statement of Changes in Equity

For the Year Ended 31 December 2022

2022

Note	Retained Earnings \$	Asset Revaluation Surplus \$	Total \$
•	1,249,985	165,148	1,415,133
	254,943	-	254,943
_	-	(95,190)	(95,190)
_	1,504,928	69,958	1,574,886
-			
	Note _	Note \$ 1,249,985 254,943	Retained Earnings         Revaluation Surplus           Note         \$           1,249,985         165,148           254,943         -           -         (95,190)

2021				
		Retained Earnings	Asset Revaluation Surplus	Total
	Note	\$	\$	\$
Balance at 1 January 2021		1,099,039	118,210	1,217,249
Profit/(loss) for the year		150,946	-	150,946
Other comprehensive income/(loss) for the year	_	-	46,938	46,938
Balance at 31 December 2021		1,249,985	165,148	1,415,133

#### Back to Back Theatre Inc

ABN: 95 834 484 241

#### **Statement of Cash Flows**

For the Year Ended 31 December 2022

	Note	2022 \$	2021 \$
CASH FLOWS FROM OPERATING ACTIVITIES:			
Operating grants and performance fees received		4,055,161	2,685,876
Payments to suppliers and employees		(4,006,492)	(2,887,504)
Net cash provided by/(used in) operating activities	14	48,669	(201,628)
	_		
CASH FLOWS FROM INVESTING ACTIVITIES:			
Proceeds from sale of plant and equipment		-	970
Purchase of property, plant and equipment	<u> </u>	(43,206)	(8,628)
Net cash provided by/(used in) investing activities	_	(43,206)	(7,658)
Net increase/(decrease) in cash and cash equivalents held		5,463	(209,286)
Cash and cash equivalents at beginning of year	_	1,603,858	1,813,144
Cash and cash equivalents at end of financial year	5 _	1,609,321	1,603,858
	_		

#### Back to Back Theatre Inc.

ABN: 95 834 484 241

#### **Notes to the Financial Statements**

For the Year Ended 31 December 2022

The financial report covers Back to Back Theatre Inc and its controlled entities ('the Group'). Back to Back Theatre Inc is a not-for-profit Company, registered and domiciled in Australia.

Each of the entities within the Group prepare their financial statements based on the currency of the primary economic environment in which the entity operates (functional currency). The consolidated financial statements are presented in Australian dollars which is the parent entity's functional and presentation currency.

Comparatives are consistent with prior years, unless otherwise stated.

#### 1 Basis of Preparation

In the Committee's opinion the entity is not a reporting entity since there are unlikely to exist users of the financial statements who are not able to command the preparation of reports tailored so as to satisfy specifically all of their information needs. These special purpose financial statements have been prepared to meet the reporting requirements of the Associations Incorporation Reform Act 2012 (Vic) and the Australian Charities and Not-for-profit Commission Act 2012.

The financial statements have been prepared in accordance with the recognition and measurement requirements of the Australian Accounting Standards and Accounting Interpretations, and the disclosure requirements of AASB 101 Presentation of Financial Statements, AASB 107 Statement of Cash Flows, AASB 108 Accounting Policies, Changes in Accounting Estimates and Errors and AASB 1054 Australian Additional Disclosures.

The financial statements include the results of the wholly owned subsidiary Back to Back Pictures Pty Ltd for both the 2021 & 2022 financial period.

#### 2 Summary of Significant Accounting Policies

#### (a) Revenue and other income

Revenue is recognised when the amount of the revenue can be measured reliably, it is probable that economic benefits associated with the transaction will flow to the Group and specific criteria relating to the type of revenue as noted below, has been satisfied.

The revenue recognition policies for the principal revenue streams of the entity are:

Grant Income

Where grant income arises from an agreement which is enforceable and contains sufficiently specific performance obligations then the revenue is recognised when control of each performance obligation is satisfied.

Deferred Income

Unspent grant income received in relation to specified projects and events is not brought to account as revenue until spent for the purpose received.

Interest Revenue

Interest revenue is recognised using the effective interest rate method, which for floating rate financial assets is the rate inherent to the instrument.

#### Back to Back Theatre Inc

ABN: 95 834 484 241

#### **Notes to the Financial Statements**

For the Year Ended 31 December 2022

#### 2 Summary of Significant Accounting Policies

#### (a) Revenue and other income

Donations

Donation income is recognised when the entity obtains control over the funds, which is generally at the time of receipt.

Other Income

Other income is recognised on an accruals basis when the entity is entitled to it.

#### (b) Income Tax

The tax expense recognised in the statement of profit or loss and other comprehensive income comprises current income tax expense plus deferred tax expense.

Current tax is the amount of income taxes payable (recoverable) in respect of the taxable profit (loss) for the year and is measured at the amount expected to be paid to (recovered from) the taxation authorities, using the tax rates and laws that have been enacted or substantively enacted by the end of the reporting period. Current tax liabilities (assets) are measured at the amounts expected to be paid to (recovered from) the relevant taxation authority.

#### (c) Goods and services tax (GST)

Revenue, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payable are stated inclusive of GST.

#### (d) Property, plant and equipment

Each class of property, plant and equipment is carried at cost or fair value less, where applicable, any accumulated depreciation and impairment.

#### Depreciation

Property, plant and equipment, excluding freehold land, is depreciated over the assets useful life to the Group, commencing when the asset is held ready for use.

The depreciation rates used for each class of depreciable asset are shown below:

Fixed asset class	Depreciation rate
Furniture & Fixtures	15-33%
Project Equipment	15-33%
Motor Vehicles	20%

At the end of each annual reporting period, the depreciation method, useful life and residual value of each asset is reviewed. Any revisions are accounted for prospectively as a change in estimate.

#### Back to Back Theatre Inc.

ABN: 95 834 484 241

#### **Notes to the Financial Statements**

For the Year Ended 31 December 2022

#### 2 Summary of Significant Accounting Policies

#### (e) Financial assets

Financial assets consist of investments held with an investment fund manager, JB Were, recognised at fair value on the balance sheet date.

Equities held with the investment fund are measured at fair value, and cash held is measured at face value.

Gains and losses are taken to the revaluation reserve through other comprehensive income.

On initial recognition, all financial instruments are measured at fair value plus transaction costs (except for instruments measured at fair value through profit or loss where transaction costs are expensed as incurred).

#### (f) Impairment of assets

At the end of each reporting period the Group determines whether there is an evidence of an impairment indicator for assets

Where an indicator exists, the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, is compared to the asset's carrying amount.

Where the recoverable amount is less than the carrying amount, an impairment loss is recognised in profit or loss.

#### (g) Cash and cash equivalents

Cash and cash equivalents comprises cash on hand, demand deposits and short-term investments which are readily convertible to known amounts of cash and which are subject to an insignificant risk of change in value.

#### (h) Employee benefits

Provision is made for the Group's liability for employee benefits arising from services rendered by employees to the end of the reporting period. Employee benefits that are expected to be wholly settled within one year have been measured at the amounts expected to be paid when the liability is settled.

Employee benefits expected to be settled more than one year after the end of the reporting period have been measured at the present value of the estimated future cash outflows to be made for those benefits. In determining the liability, consideration is given to employee wage increases and the probability that the employee may satisfy vesting requirements.

#### 3 Critical Accounting Estimates and Judgments

The members of the committee make estimates and judgements during the preparation of these financial statements regarding assumptions about current and future events affecting transactions and balances.

These estimates and judgements are based on the best information available at the time of preparing the financial statements, however as additional information is known then the actual results may differ from the estimates.

The significant estimates and judgements made have been described below.

#### Back to Back Theatre Inc

ABN: 95 834 484 241

#### **Notes to the Financial Statements**

For the Year Ended 31 December 2022

#### 3 Critical Accounting Estimates and Judgments

#### Kev estimates - receivables

The receivables at reporting date have been reviewed to determine whether there is any objective evidence that any of the receivables are impaired. An impairment provision is included for any receivable where the entire balance is not considered collectible. The impairment provision is based on the best information at the reporting date.

2022

#### 4 Revenue - Victorian and Federal Government Grants

(a) VICTORIAN STATE GOVERNMENT FUNDS	2022 \$
RECURRENT GRANTS	
Creative (Arts) Victoria National Performing Arts Partnerships	
Framework	507,000
	507,000
NON-RECURRENT GRANTS	
Creative (Arts) Victoria Projects	
- Creative States Commission (c/f \$18,000 into 2023)	51,742
	51,742
OTHER STATE PROJECT ORANGE	31,742
OTHER STATE PROJECT GRANTS - Film Victoria Grant (Back to Back Pictures P/L)	56,000
- Department of Education and Training	61,533
- Dept of Jobs, Skills, Industry & Regions	1,073
Bopt of cobbs, Ottillo, Inductry & Regions	
	118,606
(b) FEDERAL GOVERNMENT FUNDS	
RECURRENT GRANTS	
National Performing Arts Partnerships Framework	505,000
	505,000
NON-RECURRENT GRANTS	
- Restart Investment to Sustain and Expand (RISE) (c/f	404.000
\$491,800 into 2023)	134,200
- NPAPF Disability Action Plan (c/f from 2021)     - International Projects (CATALYST) (c/f from 2021)	47,000 154,500
- Dept of Social Services NDIS Information Linkages & Capacity	154,500
Building (c/f \$14,700 into 2023)	35,300
- Department of Foreign Affairs & Trade	40,000
- Dept of Social Services NDIS COVID Assistance Grant	5,367
- Screen Australia Grant (Back to Back Pictures P/L)	31,870
	448,237

#### Back to Back Theatre Inc

ABN: 95 834 484 241

#### **Notes to the Financial Statements**

For the Year Ended 31 December 2022

#### 5 Cash and Cash Equivalents

	2022 \$	2021 \$
Cash at bank and in hand	1,609,321	1,603,858
	1,609,321	1,603,858
6 Trade and Other Receivables		
CURRENT		
Trade receivables	216,342	91,283
Prepayments	24,430	11,741
Deposits Other receivables	2,185	758
Other receivables	11,972	13,903
Total current trade and other receivables	254,929	117,685
7 Financial Assets		
CURRENT		
Investment fund	683,825	748,381
Total financial assets	683,825	748,381
8 Property, Plant and Equipment		
Furniture & fixtures		
At cost	8,541	8,541
Accumulated depreciation	(7,716)	(7,081)
Total furniture & fixtures	825	1,460
Motor vehicles		
At cost	35,339	35,339
Accumulated depreciation	(30,593)	(29,407)
Total motor vehicles	4,746	5,932
Project equipment		
At cost	150,794	107,587
Accumulated depreciation	(106,492)	(89,345)
Total project equipment	44,302	18,242
Total property, plant and equipment	49,873	25,634

#### Back to Back Theatre Inc

ABN: 95 834 484 241

#### **Notes to the Financial Statements**

For the Year Ended 31 December 2022

#### 9 Trade and Other Payables

	2022	2021
	\$	\$
CURRENT		
Trade payables	17,957	19,807
Accrued expenses	47,713	65,535
Credit cards	6,424	3,283
GST Payable	7,863	(1,279)
Other Payables	37,509	6,596
Total trade and other payables	117,466	93,942

Trade and other payables are unsecured, non-interest bearing and are normally settled within 30 days. The carrying value of trade and other payables is considered a reasonable approximation of fair value due to the short-term nature of the balances.

#### 10 Employee Benefits

CURRENT		
Annual leave	126,277	86,992
Long service leave	50,210	42,401
Total current employee benefits	176,487	129,393
NON-CURRENT		
Long service leave	31,815	20,120
Total non-current employee benefits	31,815	20,120
11 Income in Advance		
CURRENT		
Recurrent and non-recurrent grants	697,294	836,970
Total income in advance	697,294	836,970

#### Back to Back Theatre Inc.

ABN: 95 834 484 241

#### **Notes to the Financial Statements**

For the Year Ended 31 December 2022

#### Capital and Leasing Commitments

	rati			

	2022 \$	2021 \$
Leases contracted for but not recognised in the financial statements:		
- not later than one year	1	1
	1	1

The entity entered into a property lease commitment on 1 January 2014. It is a non-cancelable operating lease with a three-year term, with rent payable yearly. The lease has an option to renew at the end of the three-year term, for two additional three year periods. On 1 January 2020, the entity entered into the third three-year term.

#### 13 Key Management Personnel Remuneration

Key management personnel remuneration included within employee expenses for the year is shown below: Key management personnel compensation 338,544 298,628

338,544 298,628

#### Cash Flow Information

Reconciliation of net income to net cash provided by operating activities:

Profit for the year Non-cash flows in profit:	254,943	150,946
	40.007	47.007
- depreciation	18,967	17,807
- income (received) reinvested in fund	(30,634)	(32,017)
- expenses paid from investment fund	=	8,751
Changes in assets and liabilities:		
- (increase)/decrease in trade and other receivables	(120,008)	23,280
- (increase)/decrease in other assets	(12,689)	(9,092)
- increase/(decrease) in trade and other payables	18,977	(184,894)
- increase/(decrease) in income in advance	(139,676)	(186,806)
- increase/(decrease) in employee benefits	58,789	10,397
Cashflows from operations	48,669	(201,628)

#### Statutory Information

The registered office and principal place of business of the company

Back to Back Theatre Inc PO Box 1257 **GEELONG VIC 3220** 

Back to Back Theatre Inc. ABA: 95 834 494 241

#### Statement by Members of the Committee

In the opinion of the Committee of Back to Back Theetre Inc.

- there are reasonable grounds to believe that the registered entity is able to pay all of its debts, as and when they become due and payable; and
- the Snancial statements and notes sabsfy the requirements of the Australian Chenties and Not-for-profits

Signed in accordance with subsection 60 15(2) of the Australian Chanties and Not-for-profit Commission Regulation 2013.

Committee member Latrua Solgwillommittee member ......

Dated 26/4/23



EST,1905



#### INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF BACK TO BACK THEATRE INC AND ITS CONTROLLED **ENTITY**

#### Opinion

We have audited the financial report of Back to Back Theatre Inc and its controlled entity (the "group"), which comprises the balance sheet as at 31 December 2022, the statement of comprehensive income. statement of changes in equity and statement of cash flows for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the statement by members of the committee.

In our opinion, the accompanying financial report presents fairly, in all material respects, the financial position of Back to Back Theatre Inc and its controlled entity (the "group") as at 31 December 2022 and its financial performance for the year then ended in accordance with Division 60 of the Australian Charities and Not-for-Profits Commission Act 2012.

#### **Basis for Opinion**

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the entity in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our unqualified opinion.

#### Emphasis of Matter - Basis of Accounting

We draw attention to Note 1 to the financial report, which describes the basis of accounting. The financial report has been prepared to assist Back to Back Theatre Inc and its controlled entity (the "group") to meet the requirements of the Australian Charities and Not-for-Profits Commission Act 2012. As a result, the financial report may not be suitable for another purpose. Our opinion is not modified in respect of this matter.

#### Responsibilities of the Board for the Financial Report

The board is responsible for the preparation and fair presentation of the financial report in accordance with the financial reporting requirements of the Australian Charities and Not-for-Profits Commission Act 2012 and for such internal control as the board determines is necessary to enable the preparation and fair presentation of a financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the board is responsible for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the board either intends to liquidate the entity or to cease operations, or have no realistic alternative but to do so.

The board is responsible for overseeing the entity's financial reporting process.

GEEL ONG 101 West Fyans Street PO Box 386

Geelong VIC 3220 PHONE 03 5221 6399 / TORQUAY 6 Walker Street PO Box 125 Torquay VIC 3228 PHONE 03 5261 2029 / DIRECTORS Stephen Wight CA Stephen Kirtley CA

Davidsons Assurance Services Pty Ltd ACN 123 098 662 / ABN 77 123 098 662 info@davidsons.com.au

davidsons.com.au

#### Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at: http://www.auasb.gov.au/Home.aspx. This description forms part of our auditor's report.

Stephen Wight Director

Style Was

Dated this 27th day of April, 2023

Davidsons Assurance Services Pty Ltd 101 West Fyans Street Geelong, Victoria 3220

#### **KEY PERFORMANCE INDICATORS**

# Priority 1: Address diversity areas outlined in the Partnership Framework (33.iv) with particular reference to artists, key creatives, programming and audiences

Mechanism	Measure	Target	Actual
Participation opportunities for people with	Number of opportunities delivered		177
disabilities	Number of Participants	300	612
	Number of artists with disabilities employed	15	22
Employment of people with disabilities	Number of non-artistic people with disabilities employed	2	4
Works produced that amplify the voice of people with lived experience of disability	Percentage of works produced	100	100
Board members with lived experience of disability	Number of board members with lived experience of disability	2	3

# Priority 2: Commission, develop and present new Australian works that reflect contemporary Australia.

Mechanism	Measure	Target	Actual
Presentation of new works	Number of works presented	4	8
Creative development of new work	Number of works in creative development	2	12
Delivery of community residencies leading to a public outcome	Number of public outcomes	3	6
Delivery of education residencies leading to a public outcome	Number of public outcomes	3	2

# Priority 3: Build capacity in the theatre sector and specifically for artists with disabilities. Develop partnerships and collaborations. Work nationally with other organisations to broaden audience engagement. Demonstrate leadership on sector specific concerns.

Mechanism	Measure	Target	Actual
Build Capacity for individual artists and organisations	Pathway opportunities for professional artist development	15	18
Develop collaborative partnerships that profile pathways for artists and arts workers with disability to find employment and/or participate	Partnerships/collaborations with art and non- arts organisations	8	15
Build sectoral capacity through skill-sharing and advice	Responses to requests from arts and disability organisations	3	9
Lead in disability employment practices	Engagement in policy development and consultation in arts and disability employment models	3	6
Undertake partnerships with local community	Work on projects commenced	1	1

# Priority 4: Improve access and participation in the arts through touring and presenting work nationally and internationally

Mechanism	Measure	Target	Actual
Presentation of work to International audiences	Number of international cities	10	17
Presentation of work to Interstate audiences (Outside Victoria)	Number of interstate cities	8	8
Presentation of work to Victorian audiences	Number of Intrastate cities	3	5
Presentation of work to regional/remote audiences	Number of regional/remote Australian cities	2	3

# Priority 5: Improve access and participation of both community and audiences through programs and presentations which give voice to the lived experience of disability

Mechanism	Measure	Target	Actual
Increased opportunities for community	Number of Community programs delivered	10	15
participation	Number of Education programs delivered	8	3
Increased access for broader audiences via digital activity	Number of activities	9	10
Reaching new audiences through presentation in new contexts	Number of presentations in new contexts	4	15

#### **GOVERNANCE**

Back to Back Theatre is a not-forprofit incorporated association with charitable and Public Benevolent Institution (PBI) status. We are a registered Tax Concession Charity (TCC) and Deductible Gift Recipient (DGR).

The company is overseen by a skilled and experienced Board whose key responsibilities are to drive and support Back to Back's strategic direction and governance. The Board includes an Ensemble Representative and fully supports the taking of creative risk.

Our Board Charter outlines governance responsibilities, stewardship philosophy and protocols for conflict of interest. The Board engages in periodic review, with recruitment taking into consideration identified skill gaps, geography and gender balance. A Governance Review was initiated in 2020 and the key recommendations of that report are under way.

#### **ORGANISATIONAL STRUCTURE**

Overseen by the Board, the Artistic Director and Executive Producer are joint Chief Executive Officers. They provide cohesive leadership from an artistic and managerial perspective, ensuring continued business excellence.

The Artistic, Project Delivery,
Operations and Marketing &
Development Teams enhance and
support the artistic innovation upon
which the company has built its
reputation.

# UNIVERSAL ACCESS, DISABILITY & OUR QUALITY ASSURANCE SYSTEM

Back to Back recognises the importance of accessibility to the arts for people with a disability, and equally that there are significant barriers to participating in arts and cultural life as artists, participants or audiences for many people in our society. We work to create programs and services that are universally accessible, ensuring all people can contribute and allowing them to realise their creative and artistic aspirations.

Back to Back will continue to provide opportunities for people with a disability to gain employment and ensure a robust Quality Assurance System is in place that will support both the artistic and personal development of our ensemble, community and education participants.

	Board Meeting						Finance Subcomittee Meeting						
Board Member	10 JAN	10 MAR	5 MAY	28 JUL	13 OCT	8 DEC	3 MAR	4 MAR	28 MAR	28 APR	27 JUL	10 OCT	5 DE
Ben Slater	×	×	<b>✓</b>	<b>✓</b>	×	×	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>	>
Rose Hiscock	<b>✓</b>	~	<b>✓</b>	<b>✓</b>	<b>✓</b>	×							
Dr. Yoni Prior	<b>✓</b>	~	<b>✓</b>	<b>✓</b>	×	<b>✓</b>							
Katrina Sedgwick	<b>✓</b>	~	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>	×	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>	•
Ben Kay	<b>✓</b>	×	<b>✓</b>	<b>✓</b>	<b>✓</b>	×	×	<b>✓</b>	×	<b>✓</b>	<b>✓</b>	<b>✓</b>	>
Meg Wardlaw	×	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>							
Callum Morton	×	<b>✓</b>	<b>✓</b>	<b>✓</b>									
Scott Price	<b>✓</b>	<b>✓</b>	<b>✓</b>										
Sarah Mainwaring			<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>							
Tony Grybowski	<b>✓</b>	~	<b>✓</b>	<b>✓</b>	X	<b>✓</b>	<b>✓</b>	×	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>	,
Anthea Williams	<b>✓</b>	~	<b>✓</b>	×	<b>✓</b>	<b>✓</b>							
Shari Sebbens						<b>✓</b>							
Staff at Board Mee	tings												
Tim Stitz	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>	•
Bruce Galdwin	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>							
Sue White						×	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>	•
Haley Gilbert (Mins)		×	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>							
Jane Millett (Observer)	×	~	<b>✓</b>	<b>✓</b>	×	~							

The Rules of the Association state that 3 absences in a row without formally requesting a leave of absence means that a Board member is automatically disqualified. Notify Chair when a Board member has 2 consecutive absences.

Greyed area means the person was not yet a Board member, or had formally left the Board by the time of this meeting.

Quorum not made/meeting rescheduled

Annual General Meeting

A Quorum for B2B meetings is a "majority" of members present: at the start 2022 this means more than 5.

8⊙ 81

 $\checkmark$  = In attendance X = Apologies

Board Member	Lived experience of Disability	Home residence	Professional background: Arts, Corporate, Education, Medical, Community	Key skills
Anthea Williams	Yes	Sydney	Arts, Film & Television	Writer, Director
Ben Slater	No	Geelong	Corporate — Finance	Accounting / financial management
Ben Kay	No	Sydney	Corporate — Lawyer	Legal advice / representation to organisations/individuals in the performing arts, screen and cultural sectors. Media, reputation and crisis/risk management. Management and operation of businesses and finances
Katrina Sedgwick	No	Melbourne	Arts & Culture, Festivals, Film & Media Commissioning	Creative Producing, Leadership, Stakeholder Management, Government Relations, Strategy, People & Culture
Meg Wardlaw	No	Geelong	Allied Health, Education	Psychologist, Disability Services, Specialist Children Services, Mental Health Services, Education
Rose Hiscock	No	Melbourne	Arts, Government and University/Education	Fundraising, Stakeholder Management and Communications, Leadership, Infrastructure Projects
Sarah Mainwaring	Yes	Melbourne	Ensemble Bachelor of Arts (Performing Arts) from Victoria University, Animal Welfare	Performing Arts, Writing and Devising
Shari Sebbens	No	Sydney	Arts, Film & Television	Actor, Director Presently Resident Director at Sydney Theatre Co.
Scott Price	Yes	Geelong	Ensemble	Performing Arts, Devising, Social Justice/Advocacy
Tony Grybowski	No	Melbourne	Arts and Government	Arts Administration, Federal and State Government, Leadership, Strategy, Sector Knowledge
Dr. Yoni Prior	No	Melbourne	Arts and Education	Arts Practice, Arts research, academic publishing

#### SUPPORT BACK TO BACK THEATRE

Supporting Back to Back Theatre helps us develop, stage and tour major new works, provide arts-based community programs, and to advocate for the power of inclusive art and equal rights for people with disabilities.

#### **Back to Back Theatre Inc**

(ABN 95 834 484 241) is a registered Tax Concession Charity (TCC) and Deductible Gift Recipient (DGR).

All donations over \$2 are tax deductible.

Donations can be made by direct EFT transfer or online via www.backtobacktheatre.com/donate

Direct EFT transfer to Back to Back Theatre Inc. BSB 033-226

Acc: 325511

Have you considered leaving a gift in your will to Back to Back Theatre? For a confidential discussion regarding your legacy, please do get in touch.

#### Contact

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BACK TO BACK THEATRE

backtobacktheatre.com